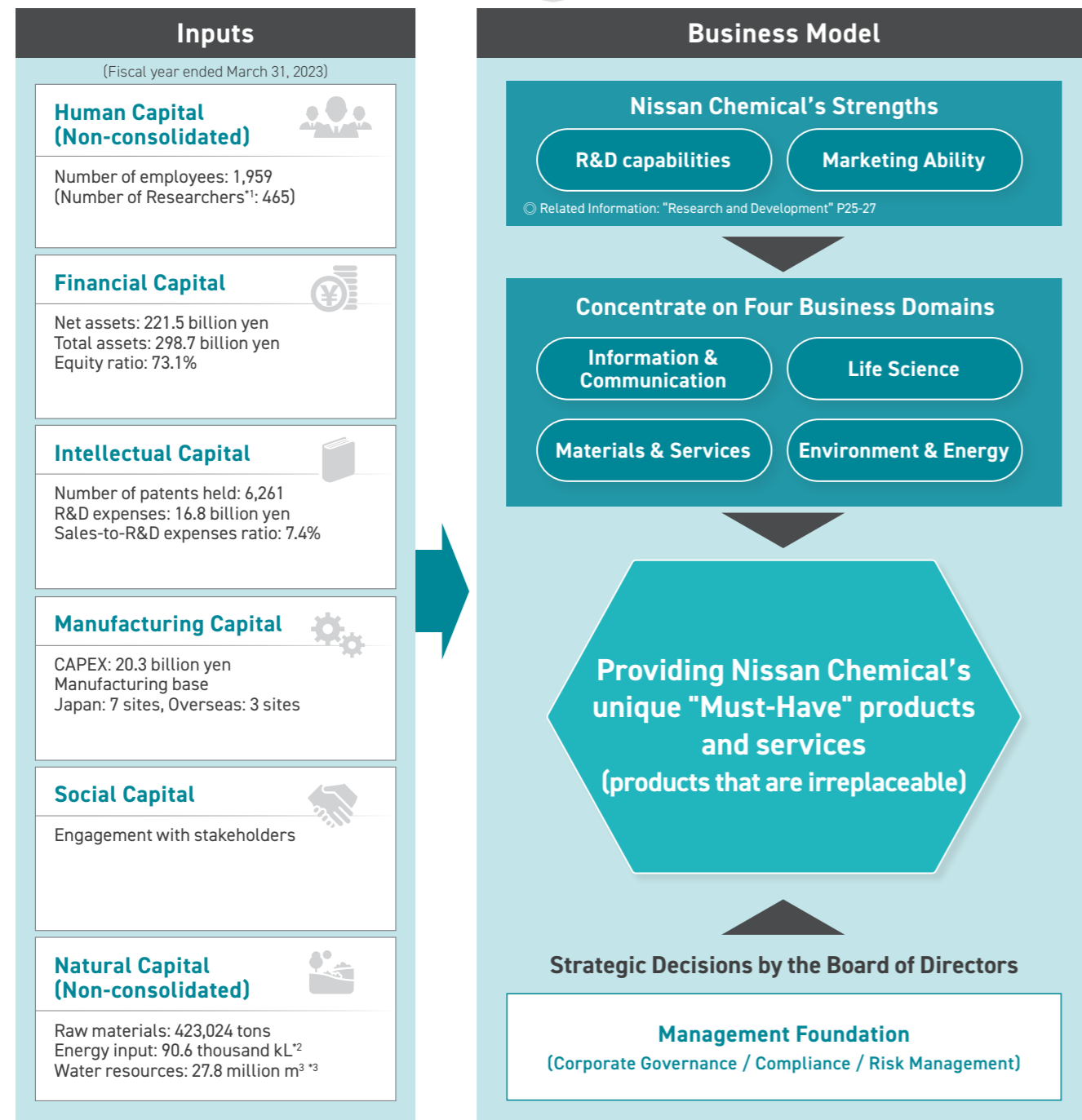
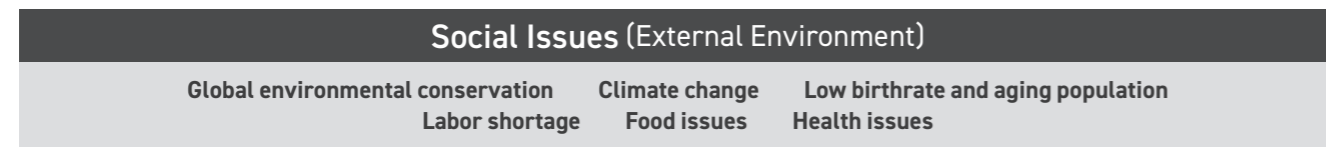
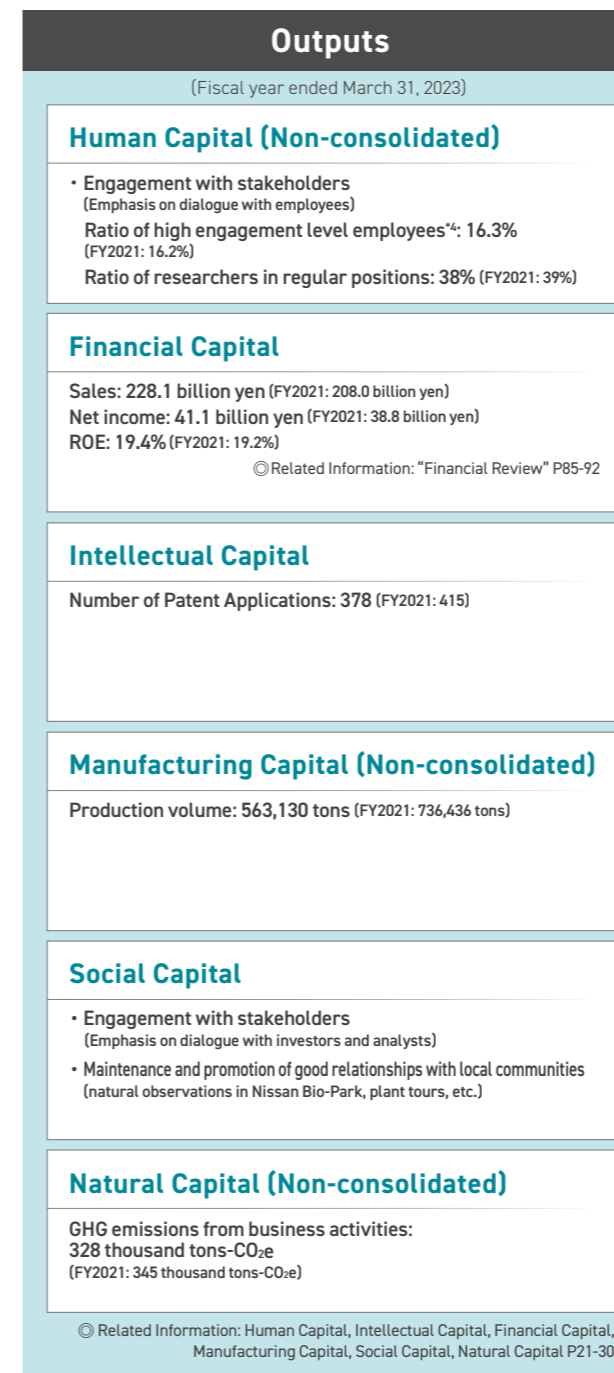
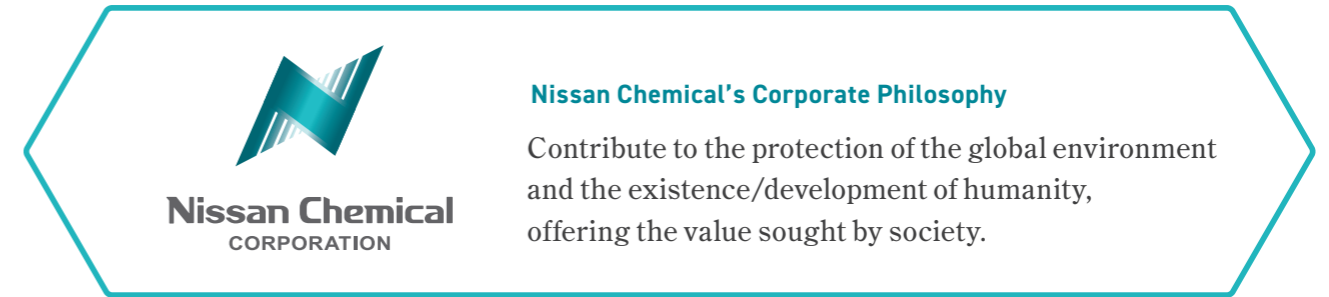


Value Creation Process

The Nissan Chemical Group is now at an unprecedented turning point in its history, and we are determined to be a leader in creating the future. With our Corporate Philosophy as the foundation of our business activities, we aim to fill the future of people and society with hope and happiness through the provision of irreplaceable "Must-Have" products and services by leveraging the technologies we have cultivated over the years.



¹ approximate number
² crude oil equivalent
³ water resources input minus effluent



⁴ In an employee questionnaire survey on work enthusiasm and attitudes, 28 indicators were determined based on questions related to "spontaneous action" and "positive emotions", etc., to measure the level of engagement.

